







#### **DISCLAIMER**



Forward-looking statements are based on the beliefs and assumptions of ILC's management, and on information currently available. They involve risks and uncertainties because they relate to future events and therefore depend on circumstances that may or may not occur in the future.

Investors should understand that economic circumstances, industry conditions and other operating factors could also affect the future results of ILC and could cause results to differ materially from those expressed in such forward-looking statements.



• IR Contact:

Gustavo Maturana (gmaturana@ilcinversiones.cl, +56 2 2477 4680) Francisca Arroyo (farroyo@ilcinversiones.cl, +56 2 2477 4683) www.ilcinversiones.cl

#### **AGENDA**





1 Context

2024 Milestones & Consolidated Results

Zoom-in by Division

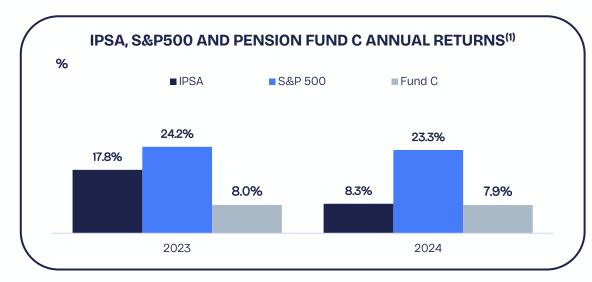
4 ILC's Financial Position

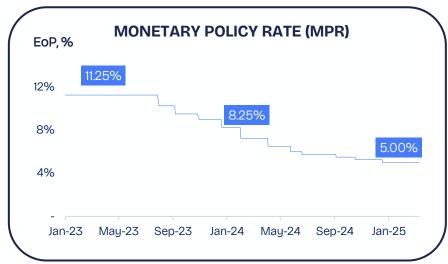
5 Wrap-Up and Conclusions

### Chapter | Context | 01

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#### 2024: MACROECONOMIC CONTEXT







- In 2024, the Chilean economy grew 2.5% compared to 0.2% in 2023
- Inflation stood at 4.5%, exceeding the 3.9% recorded in 2023, driven by the upward trend in volatile prices, particularly in the energy and food sectors
- The Central Bank has continued to reduce the monetary policy rate, bringing it to its current level of 5.0%

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#### PENSION SYSTEM REGULATORY CHANGES IN CHILE

#### **CURRENT SITUATION**

#### Contribution Sources

- State contribution of Ch\$ 214,296 to the poorest 90% (PGU)<sup>(1)</sup>
- Mandatory: 10% of gross salary, charged to the employee
- D&S Insurance: 1,38% of the taxable salary, paid by the employer

#### Industry

- 7 private fund managers
- Tender process for new affiliates every two years
- Charge over gross salary contribution
- Reserve requirements: 1% of the AUM

#### **Pension Funds**

• 5 funds (different risk)

#### (1) For pensions below Ch\$ 1,158,355

- (2) After 20 years, the employer's contribution increases by 0.15% per year for the next 10 years, reaching 6%.
- (3) After 20 years, the employer's contribution decreases by 0.15% per year for the next 10 years, reaching 0%. Source: Public Information

#### **PENSION REFORM (MAIN CHANGES)**

- PGU of Ch\$ 250,000<sup>(1)</sup>
- Individual Pillar:
- o 10% of the taxable salary, paid by the employee
- 4.5% of the taxable salary, paid by the employer<sup>(2)</sup>
- Solidarity:
- 1.5% of the gross salary, paid by the employer and allocated to a stateissued loan with guaranteed returns<sup>(3)</sup>
- D&S Insurance incorporating a framework to account for women's higher life expectancy 2.5% of the gross salary, paid by the employer
- New Entity: Autonomous Pension Protection Fund will collect 1.5% + 2.5% + state contribution to finance the payment of defined benefits
- Private fund managers will collect and manage 14.5%
- The Institute of Social Security (IPS) will be able to provide support to investment managers
- Bidding every 2 years for 10% of the current affiliate portfolio and new affiliates, who are free to switch to other pension fund managers
- Reserve requirements: 30% of annual fees
- 10 Generational Funds

### Chapter | 2024 Milestones & O2 | Consolidated Results

#### **KEY ADVANCES IN 2024 TOWARDS OUR GOALS**

#### **2024 MILESTONES**





- Increased stake to 78.2%
- Agreement to increase the stake to 100% within 3Y
- First bond issuance on the Swiss market
- Total loans grew 16.1% YoY, outperforming the industry's 3.9% growth
- Capital increase of Ch\$ 14.3 billion to support growth





- Confuturo achieved a 15% market share in 2024. growing 6% (real terms) compared to 4% of the Industry
- Capital Increase of Ch\$ 18.9 billion to support growth





- Prudential AGF alliance with AFP Habitat
- New insurance company in Colombia







- Overcoming the healthcare crisis
- Diversifying products and revenue streams
- 59% growth in supplemental insurance beneficiaries in the last two years



**Growth in Financial Business** 2023 — 2027

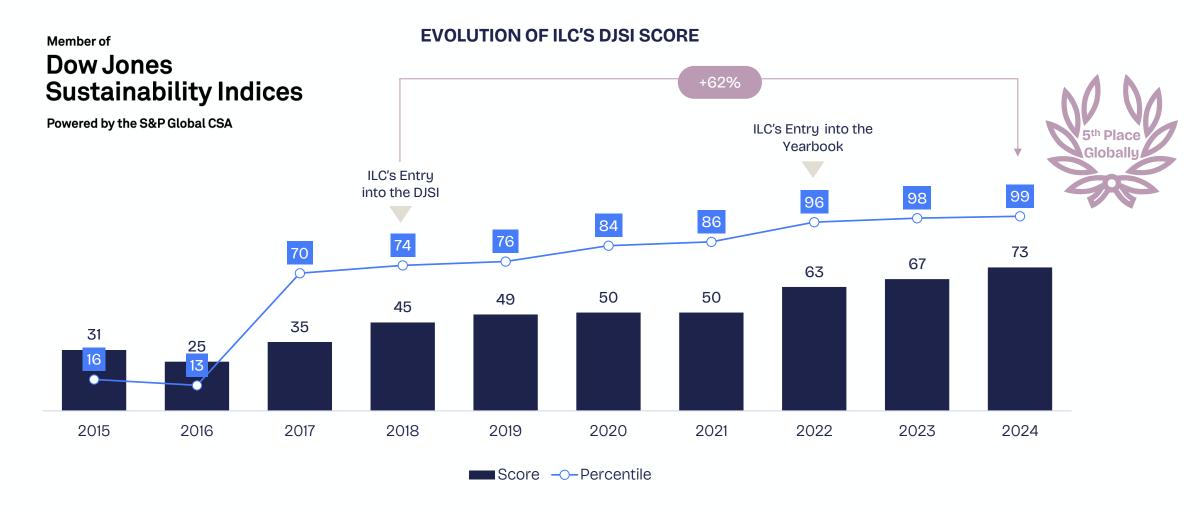






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### ESG RESULTS OVER TIME: ILC POSITIONED 5<sup>th</sup> GLOBALLY IN THE INDUSTRY





Source: ILC, DJSI



OUR FUNDAMENTAL PILLARS TO ACHIEVE CONSISTENCY





### PROFIT IN LINE WITH 2023 RECORD, ADJUSTED FOR IFRS LIABILITY APPLICATION FROM THE SHORT LAW OF ISAPRES





- ILC achieved a profit of Ch\$180.6 billion before adjustments from the application of the Short Law of Isapres, 1% lower compared to 2023.
- Considering Consalud's accounting liability of Ch\$32.4 billion, ILC reported a net profit of Ch\$148.2 billion for 2024

2017 – 2022: Growth, Diversification and Turnaround

2023 – 2027: Growth in Financial Business





#### 2024 RESULTS EXECUTIVE SUMMARY



#### **PROFIT CONTRIBUTION PER DIVISION 2024 VS 2023**



#### **ILC PROFIT BREAKDOWN**

Ch\$ bn.	2024
Banco Internacional	37.8
Confuturo	71.3
AFP Habitat	56.5
AAISA	15.1
RedSalud	16.0
Consalud	(49.5)
Vida Cámara	5.7
Vivir Seguros	27.1
ILC Standalone & Others	(31.7)
Total	148.2 bn.

 The impact of the Short Law of Isapres and the lower result in Consalud was partially offset by the improved performance of the financial sector and Vivir Seguros.

MAR. 2025

Source: ILC

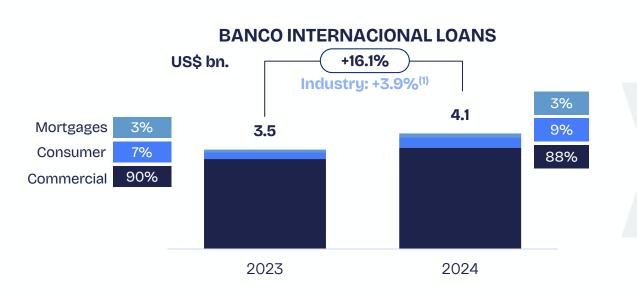
### Chapter | Zoom-in by 03 | Division

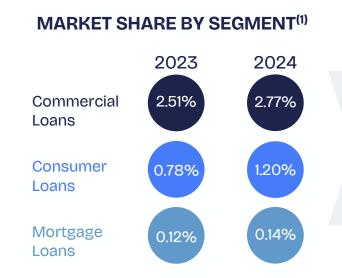






#### SIGNIFICANT GROWTH IN LOANS AND IMPROVEMENT IN **MARKET SHARE**







#### **COMMERCIAL BANKING CLIENTS**





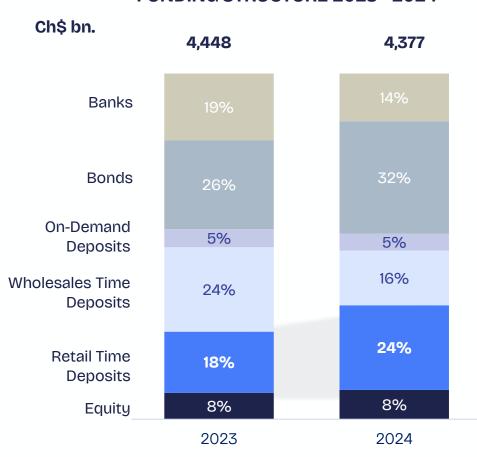
FX: 950 CLP/USD

Source: CMF

#### III

#### **ESTABLISHING A ROBUST FUNDING STRUCTURE**

#### **FUNDING STRUCTURE 2023 - 2024(1)**



Access to local and international markets

Liquid reserves invested in Chilean government securities and Central Bank instruments

In 2023, a US\$ 255 MM A/B loan was secured through the IDB

In July 2024, it issued its first bond in the Swiss market for CHF 120 MM



#### **FUNDING OPPORTUNITIES**



+

Expand the local and international portfolio of large corporate clients

Significance of developing products in accordance with a digital onboarding process

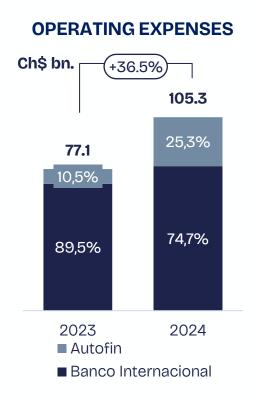


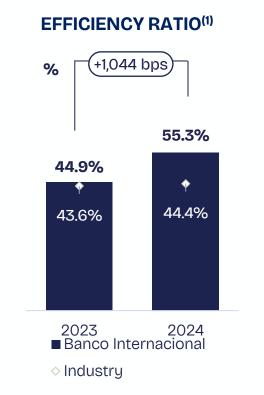
### GROWTH AND HIGHER LOAN SPREAD OFFSET BY THE END OF FCIC AND CONSOLIDATION EFFECTS

# GROSS OPERATING RESULT Ch\$ bn. 190.3 171.8 6,8% 23,0% 77,0%

2023

Autofin





- Growth and improved spread in commercial and consumer loans, partially offset by the end of FCIC
- Consolidation of a full year of Autofin in 2024, compared to only four months in 2023.
- A base effect in 2023 from the recognition of badwill related to the Autofin acquisition for Ch\$ 5.2 billion. Also, a risk provision expense for consumer loans recognized in 2024 as administrative expenses amounted to Ch\$3.0 billion. Adjusting for these two effects, efficiency would be 53.7% in 2024, compared to 47.9% in 2023.

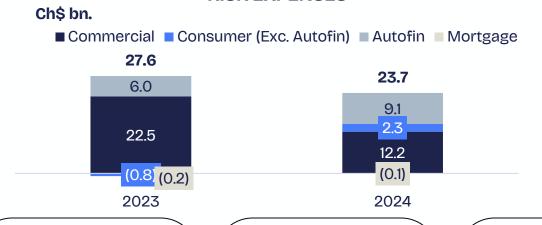
■ Banco Internacional

2024



### LOWER RISK EXPENSES FOR COMMERCIAL LOANS PARTIALLY OFFSET BY FULL-YEAR AUTOFIN CONSOLIDATION

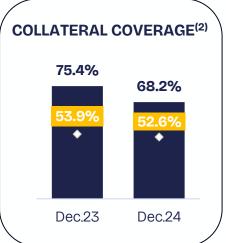


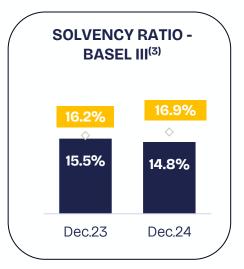


- Total risk expenses decreased by Ch\$3.8 bn (YoY)
   due to lower provisions for commercial loans.
- Release of additional provisions for Ch\$ 3.4 billion
- Consolidation of a full year of Autofin in 2024, compared to only four months in 2023













### STRONG LOAN SPREAD AND LOWER RISK EXPENSES OFFSET BY FCIC TERMINATION AND HIGH COMPARISON BASE



- Higher loan spread, lower risk expenses, and increased contribution from Autofin offset by a lower result due to the end of FCIC and the high comparison base, given the recognition in 2023 of the intangible asset related to Autofin acquisition for Ch\$5.2 billion.
- Autofin accounted for 6.7% of Banco
   Internacional's total profit and 7.7% of its total loans.

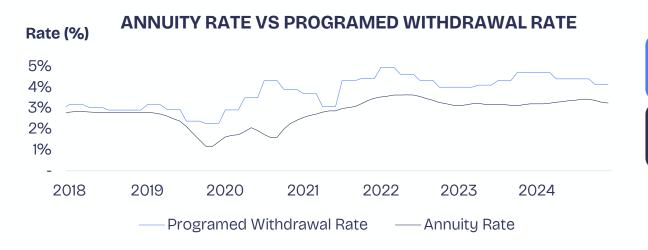






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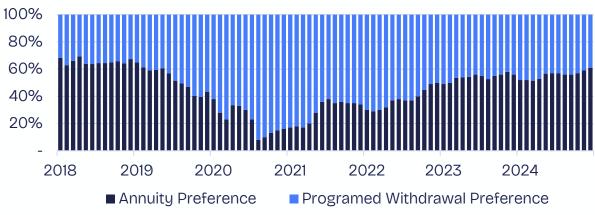
#### ANNUITY MARKET MAINTAINED HIGH DYNAMISM



Dec. 2024: 4.14%

Dec. 2024: 3.25%

#### **ANNUITY VS PROGRAMED WITHDRAWAL PREFERENCE**



Dec. 2024: 39.0%

Dec. 2024: 61.0%

#### ANNUITY INDUSTRY PREMIUMS AND CONFUTURO'S MARKET SHARE



- Confuturo's Premium
- Annuity Premiums Exc. Confuturo
- -O-Confuturo's Market Share

#### **Industry Changes**

#### September 2022 2022 and 2025

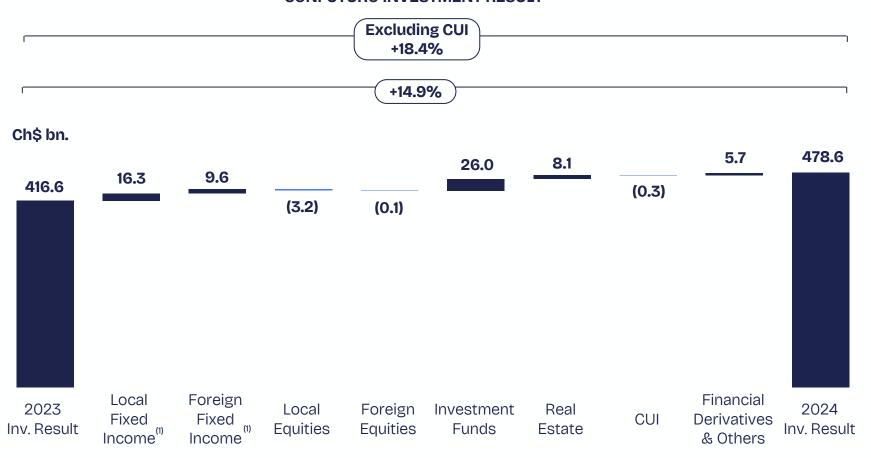
New product: Scaled Annuity PGU and Pension Reform 2025 reduces the eligibility requirement for annuities

%



### HIGHER INVESTMENT RETURNS ALONG WITH FIXED INCOME IMPAIRMENTS RELEASES

#### **CONFUTURO INVESTMENT RESULT**



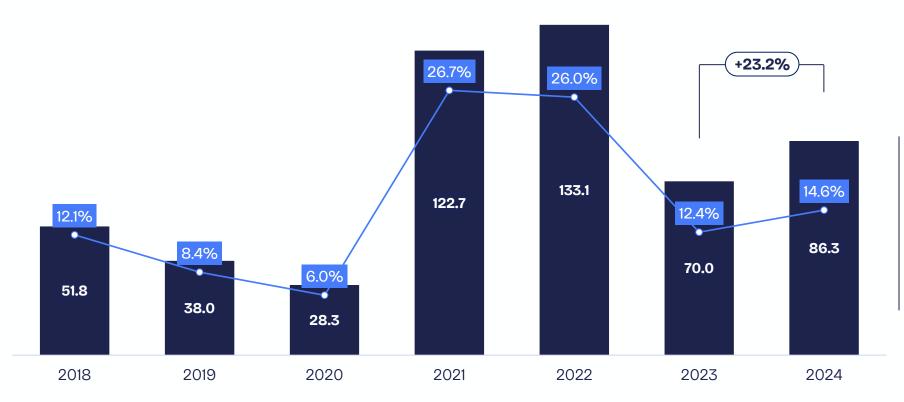
Investment result grew by 18.4%
 YoY (excluding CUI), reaching
 Ch\$478.6 billion. This increase
 was primarily driven by
 improved results from
 Alternative Investment Funds,
 along with impairments releases



### RESULTS MAINLY ATTRIBUTED TO HIGHER PREMIUM INCOME AND BETTER PERFORMANCE OF INVESTMENT PORTFOLIO

#### **CONFUTURO PROFIT & ROAE**

Ch\$ MM



 Higher premium income, along with improved returns from the alternative investment portfolio and fixed income impairment release



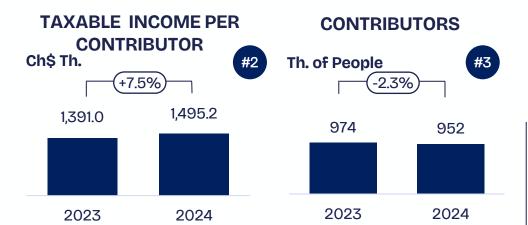


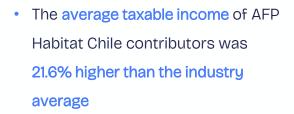


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### IMPROVED OPERATING RESULT, ALONG WITH HIGHER RETURNS ON LEGAL RESERVES

## REVENUES Ch\$ bn. 239.4 251.5 2023 2024





HABITAT

#### PENSION FUND RETURNS OF AFP HABITAT (NOMINAL)

FUND	2024	2023
Fund A	14.4%	12.5%
Fund B	12.5%	11.3%
Fund C	8.1%	8.1%
Fund D	4.8%	4.6%
Fund E	4.8%	3.2%

 The better legal reserve result was mainly due to the higher performance of funds with higher exposure to equity and foreign investments

#### **LEGAL RESERVE RETURNS**





### BETTER RESULTS MAINLY EXPLAINED BY HIGHER RETURNS ON LEGAL RESERVES





The result was primarily
 driven by higher fees aligned
 with the increase in taxable
 income and returns on legal
 reserves due to the better
 performance of financial
 markets



#### HIGHER REVENUES IN AFP HABITAT PERU AND COLFONDOS









- Revenues increase by 22.1% compared to 2023, primarily due to higher fees resulting from a larger average taxable income, partially offset by a lower AUM due to the 7th pension fund withdrawal
- Lower annual nominal returns for pension funds compared to the levels recorded in 2023, primarily due to financial market performance





 Increased revenues from mandatory pension fees, primarily driven by a lower D&S fee, a higher average salary base(1), and higher revenues from unemployment insurance



Corresponds to the contribution base salary (IBC), which is the base salary used to apply the respective percentage for social security contributions Source: AAISA, Superintendencia de Banca, Seguros y AFP República de Perú, Superintendencia Financiera de Colombia



### IMPROVED PENSION PERFORMANCE IN PERU AND COLOMBIA, SUPPORTED BY HIGHER FEE REVENUES





 The result was mainly explained by higher fee revenues and returns on legal reserves, partially offset by higher operating expenses



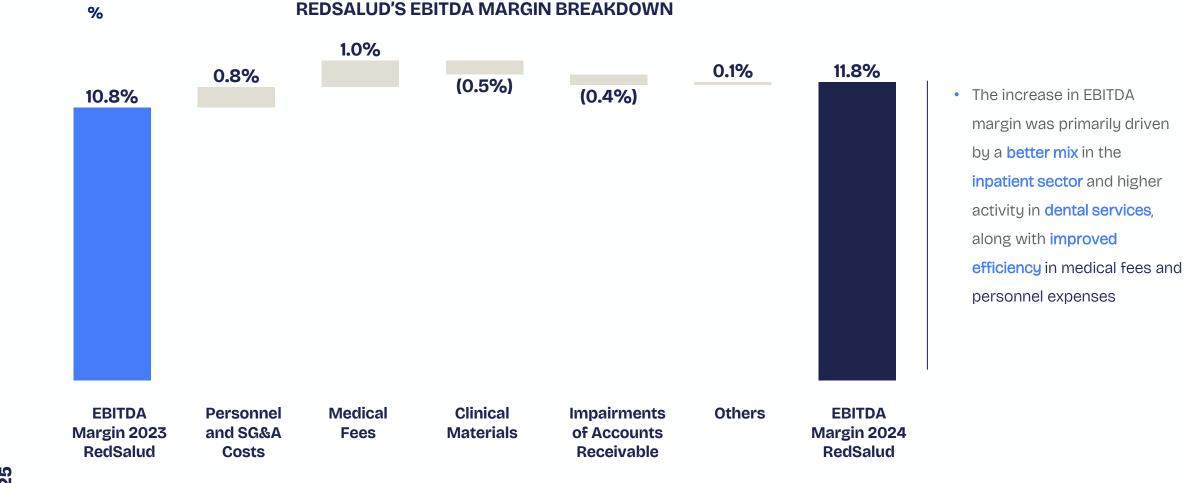








### EBITDA MARGIN IN REDSALUD GREW MAINLY DUE TO A MORE COMPLEX INPATIENT MIX AND INCREASED EFFICIENCY

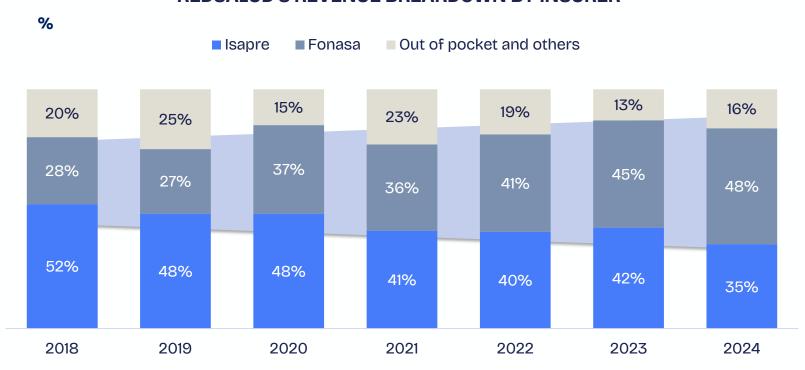


Source: RedSalud



### REDUCING REGULATORY RISK BY DIVERSIFYING SOURCES OF INCOME

#### REDSALUD'S REVENUE BREAKDOWN BY INSURER

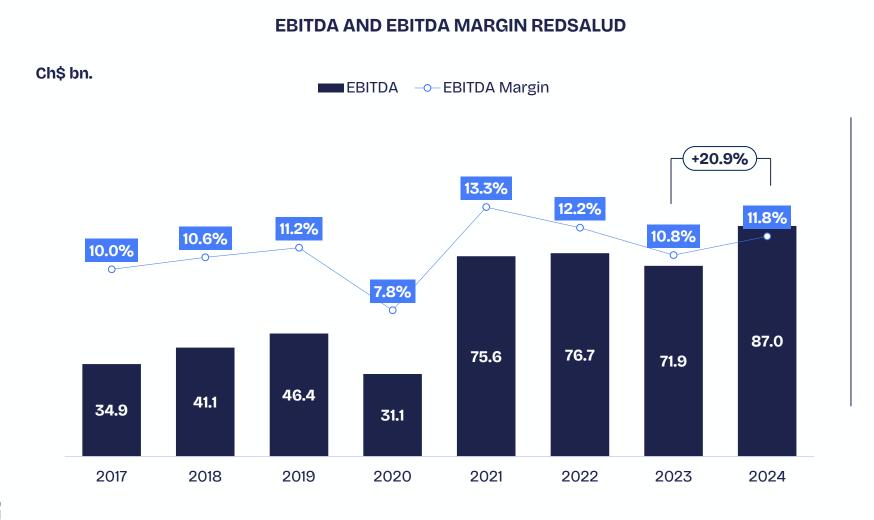


- Public insurer Fonasa is gaining increased relevance in the revenue breakdown, reaching 48% share.
- RedSalud continues to diversify its income sources to mitigate regulatory risk

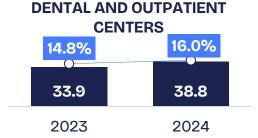




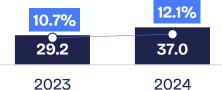
#### EBITDA GREW ACROSS ALL SEGMENTS OF THE NETWORK



#### **EBITDA BY CENTER TYPE**







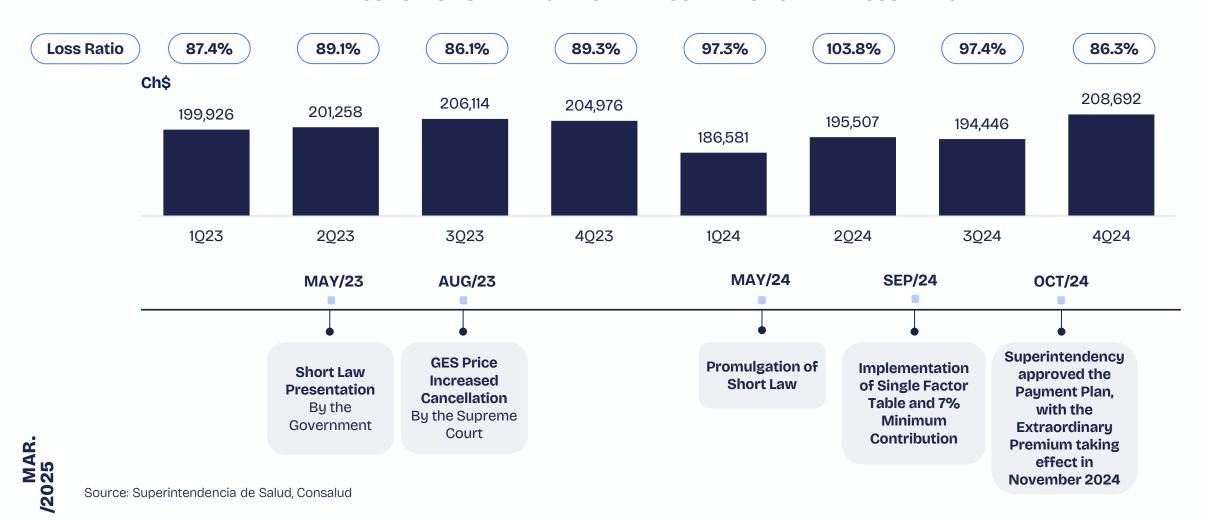






### EXTRAORDINARY PREMIUM HELPING TO RECOVER AVERAGE MONTHLY CONTRIBUTIONS IN CONSALUD

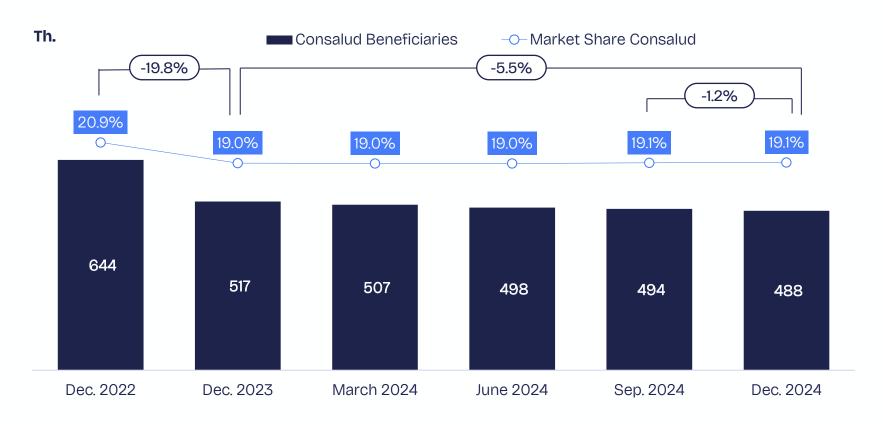
#### CONSALUD'S AVERAGE MONTHLY CONTRIBUTION AND LOSS RATIO





### THE DECLINE IN BENEFICIARIES SLOWED DOWN DURING THE LATTER PART OF THE YEAR

#### **CONSALUD BENEFICIARIES AND MARKET SHARE**

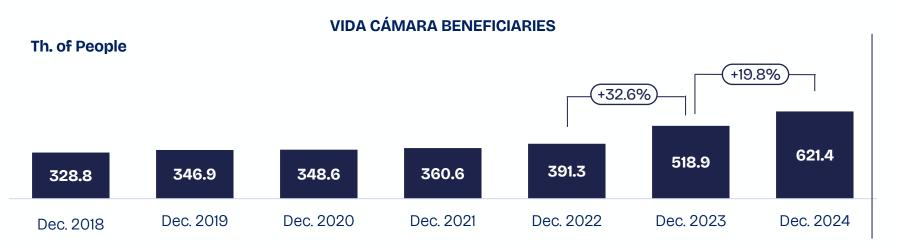


- The largest decline in beneficiaries occurred during 2023 and early 2024
- Consalud has maintained its market share in an industry that has lost beneficiaries primarily to the public insurer Fonasa



### HIGHER RESULT IN HEALTH INSURANCE DRIVEN BY GROWTH IN BENEFICIARIES





- Premium income grew by 26.8% aligned with the increase in beneficiaries
- Vida Cámara's contribution margin for health and life insurance increased by Ch\$8.2 billion compared to 2023

MAR. /2025

Source: CMF, AACH, Vida Cámara

### Chapter | Financial Position 04



#### WELL-MANAGED DEBT MATURITY AND LIQUIDITY POSITION





December 2024

Ch\$ 400.6 bn.

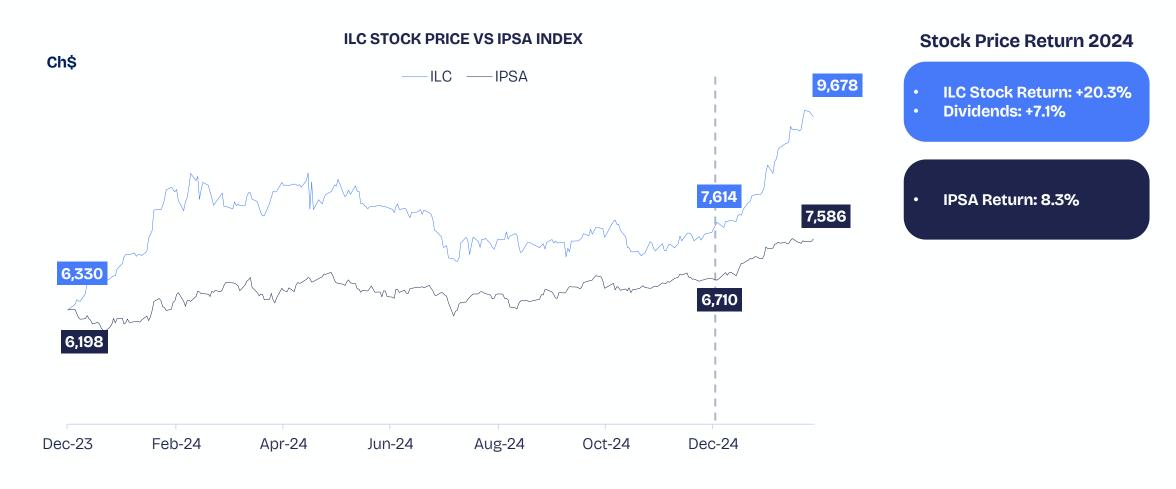
December 2024

0.35x

Source: ILC

#### STRONG PERFORMANCE OF ILC STOCK, OUTPERFORMING IPSA IC **IN 2024 AND YTD IN 2025**







### Chapter | Wrap-up and O5 | Conclusions

#### **KEY ADVANCES TOWARDS OUR GOALS**





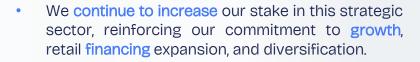
Growth in Financial Business 2023 — 2027





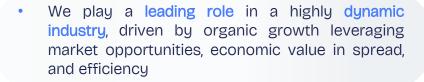
























- Overcoming the healthcare crisis
- Diversifying products and revenue
- Capitalizing on network advances while continuing efficiency enhancements





 We remain committed to our purpose of creating value, achieving significant progress for all stakeholders









